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OFFICE OF THE CLERK  
U.S. HOUSE OF REPRESENTATIVES

U.S. House of Representatives  
Committee on Ethics

MEMBER / OFFICER POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from a private source for travel taken in connection with a Member or officer's official duties. This form does not eliminate the need to report privately-funded travel on the Member or officer's annual Financial Disclosure Statement. In accordance with House Rule 25, clause 5, you must **complete this form and file it with the Clerk of the House, 135 Cannon House Office Building, within 15 days after travel is completed.** Please do not file this form with the Committee on Ethics.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Name of Traveler: Frederick S. Upton
2. a. Name of accompanying relative: \_\_\_\_\_ or None ☒  
b. Relationship to Traveler: ☐ Spouse ☐ Child ☐ Other (specify): \_\_\_\_\_
3. a. Dates of departure and return: Departure: March 10th 2018 Return: March 13th 2018  
b. Dates at personal expense: March 12th - 13th 2018 or None ☐
4. Departure city: Washington DC Destination: Jacksonville FL Return city: Washington DC
5. Sponsor(s) (who paid for the trip): American Enterprise Institute
6. Describe meetings and events attended (attach additional pages if necessary):  
See World Forum Agenda (pages attached)
7. Attached to this form are EACH of the following (*signify that each item is attached by checking the corresponding box*):
  - a. ☒ a completed Sponsor Post-Travel Disclosure Form;
  - b. ☒ the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and Grantmaking or Non-Grantmaking Sponsor Forms;
  - c. ☒ page 2 of the completed Traveler Form submitted by the Member or officer; **and**
  - d. ☒ the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the sponsor's agenda. (*Signify that statement is true by checking box*): ☒  
b. If not, explain: \_\_\_\_\_

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses on the attached Sponsor Post-Travel Disclosure Form were necessary and that the travel was in connection with my duties as a Member or officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

SIGNATURE OF MEMBER: \_\_\_\_\_

DATE: 03/22/2018

U.S. House of Representatives  
Committee on Ethics

## SPONSOR POST-TRAVEL DISCLOSURE FORM

This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. *A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within 10 days of their return.* You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) (who paid for the trip): The American Enterprise Institute
2. Travel Destination(s): Sea Island, GA
3. Date of Departure: March 10, 2018 Date of Return: March 13, 2018
4. Name(s) of Traveler(s): Fred Upton  
(NOTE: You may list more than one traveler on a form only if all information is identical for each person listed.)
5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in response to Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Other Expenses (dollar amount per item and description)
Traveler	<b>\$155.30</b>	\$448.46	\$100.00	N/A
Accompanying Relative				

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. (Signify statement is true by checking box): ☒

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: 

Name: Jessica Browning Title: Director of Conferences

Organization: American Enterprise Institute

I am an officer of the above-named organization (signify statement is true by checking box): ☒

Address: 1789 Massachusetts Ave, NW  
Washington, DC 20036

Telephone number: 202.862.5853

Email Address: jbrowning@aei.org

*Committee staff may contact the above-named individual if additional information is required.*

If you have questions regarding your completion of this form, please contact the Committee on Ethics at (202) 225-7103.

U.S. House of Representatives  
Committee on Ethics

TRAVELER FORM

1. Name of Traveler: Fred Upton
2. Sponsor(s) (who will be paying for the trip): American Enterprise Institute
3. Travel destination(s): Sea Island, GA
4. a. Date of departure March 10, 2018 Date of return: March 13, 2018  
b. Will you be extending the trip at your personal expense? ☒ Yes ☐ No  
If yes, dates at personal expense: March 12 & 13
5. a. Will you be accompanied by a relative at the sponsor's expense? ☐ Yes ☒ No  
b. If yes:  
(1) Name of accompanying relative: \_\_\_\_\_  
(2) Relationship to traveler: ☐ Spouse ☐ Child ☐ Other (specify): \_\_\_\_\_  
(3) Accompanying relative is at least 18 years of age: ☐ Yes ☐ No
6. a. Did the trip sponsor answer "yes" to Question 9(d) on the Primary Trip Sponsor Form (i.e., travel is sponsored by an entity that employs a registered federal lobbyist or foreign agent and you are requesting lodging for two nights)? ☐ Yes ☒ No  
b. If yes, explain why the second night of lodging is warranted:  
\_\_\_\_\_  
\_\_\_\_\_
7. Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms: ☒ Yes ☐ No  
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.  
Rep Upton will speak on a panel with topics in his area of jurisdiction for the Energy & Commerce Cmte.
9. Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, and/or arranging the trip? ☐ Yes ☒ No
10. FOR STAFF TRAVELERS:  
TO BE COMPLETED BY YOUR EMPLOYING MEMBER:

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Date: \_\_\_\_\_

\_\_\_\_\_  
Signature of Employing Member

member  
paying  
for  
return  
travel

U.S. House of Representatives  
Committee on Ethics

**PRIMARY TRIP SPONSOR FORM**

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start date of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee Web site (ethics.house.gov) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor (who will be paying for the trip): \_\_\_\_\_  
American Enterprise Institute
2. I represent that the trip will not be financed (in whole or in part) by a registered federal lobbyist or foreign agent (signify that the statement is true by checking box): ☒
3. Check only one: I represent that:
  - a. the primary trip sponsor has not accepted from any other source funds intended directly or indirectly to finance any aspect of the trip ☒ or
  - b. the trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds ☐ or.
  - c. the primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities. ☐If "c" is checked, list the names of the additional sponsors: \_\_\_\_\_
4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary):  
Rep. Fred Upton, as well as the attached full invitee list; all were invited to speak at policy briefings.
5. Is travel being offered to an accompanying relative of the House invitee(s)? ☒ Yes ☐ No
6. Date of departure: March <sup>10</sup>~~8~~, 201~~8~~ Date of return: March <sup>13</sup>~~11~~, 201~~8~~
7. a. City of departure: Washington, DC  
b. Destination(s): Sea Island, GA  
c. City of return: Washington, DC
8. I represent that (check one of the following):
  - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: ☐ or
  - b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent: ☒ or
  - c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event and lobbyist/foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations. ☐
9. Check one of the following:
  - a. I checked 8(a) or (b) above: ☒
  - b. I checked 8(c) above but am not offering any lodging: ☐
  - c. I checked 8(c) above and am offering lodging and meals for one night: ☐ or
  - d. I checked 8(c) above and am offering lodging and meals for two nights: ☐If "d" is checked, explain why the second night of lodging is warranted: \_\_\_\_\_

10. Attached is a detailed agenda of the activities the House invitees will be participating in during the travel (*i.e.*, an hourly description of planned activities for trip invitees) (*indicate agenda is attached by checking box*): ☒
11. Check one:
- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip (*signify that the statement is true by checking box*): ☒ or
- b. N/A – trip sponsor is a U.S. institution of higher education. ☐
12. For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:
- AEI is a non-profit, tax-exempt public policy research organization. AEI plans, sponsors, and pays for the entirety of the World Forum. The World Forum addresses public policy issues important to AEI research including the status of economic and foreign policy in 2017; the emergence of China, Russia, and Iran; the future of warfare; the state of affairs in the Middle East; the state of democracy; the North Korean threat; the economic success and challenges of 2017; the rise of big tech companies and their impact; the rise of automated work and its impact on the workforce; how to address and overcome poverty issues and opioid addiction; & the state of adolescences in America.
13. Answer parts a and b. Answer part c if necessary.
- a. Mode of travel: Air ☒ Rail ☐ Bus ☐ Car ☐ Other ☐ (Specify: \_\_\_\_\_)
- b. Class of travel: Coach ☒ Business ☐ First ☐ Charter ☐ Other ☐ (Specify: \_\_\_\_\_)
- c. If travel will be first class or by chartered or private aircraft, explain why such travel is warranted:
- \_\_\_\_\_
- \_\_\_\_\_
14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). (*signify that the statement is true by checking box*): ☒
15. I represent that either (*check one of the following*):
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: ☐ or
- b. The trip involves events that are arranged specifically *with regard* to congressional participation: ☐
- If "b" is checked:
- 1) Detail the cost per day of meals (approximate cost may be provided): \_\_\_\_\_
- \_\_\_\_\_
- 2) Provide reason for selecting the location of the event or trip: \_\_\_\_\_
- \_\_\_\_\_
- \_\_\_\_\_
16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:
- Hotel name: The Cloister at Sea Island City: Sea Island, GA Cost per night: 502.79
- Reason(s) for selecting: This is the only lodging option as it's a private island and is the only hotel.
- Hotel name: \_\_\_\_\_ City: \_\_\_\_\_ Cost per night: \_\_\_\_\_
- Reason(s) for selecting: \_\_\_\_\_
- Hotel name: \_\_\_\_\_ City: \_\_\_\_\_ Cost per night: \_\_\_\_\_
- Reason(s) for selecting: \_\_\_\_\_

17. I represent that all expenses connected to the trip will be for actual costs incurred and not a per diem or lump sum payment. (*signify that the statement is true by checking box*): ☒

18. TOTAL EXPENSES FOR EACH PARTICIPANT:

<input type="checkbox"/> actual amounts <input type="checkbox"/> good faith estimates	Total <i>Transportation</i> Expenses per Participant	Total <i>Lodging</i> Expenses per Participant	Total <i>Meal</i> Expenses per Participant
For each Member, Officer, or employee	\$740 (\$320 airfare, \$420 round trip for ground transportation - each leg being \$210)	MAX: \$1508.37 (\$502.79/night)	MAX: \$400.00 (\$50/meal, 8 meals)
For each accompanying relative	\$320 airfare (Ground transportation shared)	N/A	MAX: \$400.00 (\$50/meal, 8 meals)

	<i>Other</i> Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses ( <i>e.g.</i> , taxi, parking, registration fee, etc.)
For each Member, Officer, or employee	N/A	
For each accompanying relative	N/A	

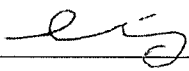
**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

19. Check one:

- a. I certify that I am an officer of the organization listed below. ☒ or  
b. N/A – sponsor is an individual or a U.S. institution of higher education. ☐

20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip. ☒

21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:   
Name: Jessica Browning  
Title: Director of Conferences  
Organization: American Enterprise Institute  
Address: 1789 Massachusetts Ave NW, Washington, DC 20036  
Telephone number: 202.862.5853  
Email address: jbrowning@aei.org

If there are any questions regarding this form please contact the Committee at the following address:

Committee on Ethics  
U.S. House of Representatives  
1015 Longworth House Office Building  
Washington, DC 20515  
(202) 225-7103 (phone)  
(202) 225-7392 (general fax)



Susan W. Brooks, Indiana  
*Chairwoman*  
Theodore E. Deutch, Florida  
*Ranking Member*

Kenny Marchant, Texas  
Leonard Lance, New Jersey  
Mimi Walters, California  
John Ratcliffe, Texas

Yvette D. Clarke, New York  
Jared Polis, Colorado  
Anthony Brown, Maryland  
Steve Cohen, Tennessee



ONE HUNDRED FIFTEENTH CONGRESS

## U.S. House of Representatives

### COMMITTEE ON ETHICS

March 2, 2018

Thomas A. Rust  
*Staff Director and Chief Counsel*

Donna Herbert  
*Director of Administration*

Megan Savage  
*Chief of Staff and Counsel to  
the Chairwoman*

Daniel J. Taylor  
*Counsel to the Ranking Member*

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
Facsimile: (202) 225-7392

The Honorable Fred Upton  
U.S. House of Representatives  
2183 Rayburn House Office Building  
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Sea Island, Georgia, scheduled for March 10 to 11, 2018, sponsored by the American Enterprise Institute. We note that you are not accepting return airfare.

You must complete a Member/Officer Post-Travel Disclosure Form and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. You must also report all travel expenses totaling more than \$390 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Susan W. Brooks  
Chairwoman

Theodore E. Deutch  
Ranking Member

SWB/TED:jeb

## Scruggs, Suzanne

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**From:** Bailey Barker <Bailey.Barker@aei.org>  
**Sent:** Monday, March 19, 2018 2:52 PM  
**To:** Scruggs, Suzanne; Johnson, Ingrid  
**Subject:** World Forum  
**Attachments:** Final Agenda.pdf; Upton\_Post-Travel Disclosure.pdf

**Follow Up Flag:** Flag for follow up  
**Flag Status:** Flagged

Hi Suzanne and Ingrid,

Please see attached for the final agenda and the post-travel sponsor form for the World Forum. Please let me know if you have any questions.

Thanks!  
Bailey



**Bailey Barker**  
Government Relations  
Program Manager  
P: 202.862.5813  
[aei.org](http://aei.org)



**Thursday, March 8**


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All Day	Registration	The Colonial Lounge
5:00–6:00 p.m.	Reception	The Beach Club
6:00–6:10 p.m.	Introduction Tully Friedman	
	Welcome Arthur Brooks	
6:10–7:30 p.m.	Dinner	
7:45–8:45 p.m.	Evening Conversation	Mizner Ballroom, The Cloister
	<b>A Conversation with Steve Ballmer</b> Marc Thiessen (Moderator)	
9:00–10:00 p.m.	Starlight Chats	The Cloister
	<b>A Conversation with Labor Secretary Alexander Acosta</b> John Bailey (Moderator)	
	<b>A Conversation with Education Secretary Betsy DeVos</b> Jeb Bush (Moderator)	
	<b>How America Bounces Back</b> David Brooks Introduction: Ramesh Ponnuru	

Shuttles will run between The Cloister, Beach Club, and Ocean Villas every day between 6:45 a.m. and 11:00 p.m. For pickup from your room, dial x5701.

**Friday, March 9**


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7:30–8:30 a.m.	Early Bird Breakfasts	Mizner Ballroom, The Cloister
	<b>Local Government Policy Challenges</b> David Brooks (Moderator)	
	<b>A Conversation with Housing and Urban Development Secretary Ben Carson</b> Robert Doar (Moderator)	
	<b>A Conversation with Commerce Secretary Wilbur Ross</b> Michael Strain (Moderator)	
8:45–10:15 a.m.	Breakout Sessions	The Cloister
	<b>Building Skills and the Middle Class</b> Alexander Acosta John Delaney Doug Ducey Joni Ernst David Perdue Todd Young Stan Veuger (Moderator)	Many are ready to abandon the “college for all” model of success in America. But technological progress and globalization are barriers to achieving a middle-class life without attending college. How can public policy help people build the 21st-century skills necessary to enter the middle class? How can policy encourage participation in the workforce more broadly? What are the barriers and opportunities? Members of Congress who are on the front lines of this discussion will explore these issues and more.
	<b>The New Empire Builders: China, Iran, and Russia</b> Dan Blumenthal Mike Gallagher Michael Gove Gary Schmitt Niall Ferguson (Moderator)	After World War II, there was the Cold War, then the unipolar US-led world. Now is the era of the rise of the revisionist powers—China, Iran, and Russia. Once great empires, these nations are led by imperial nostalgics bent not simply on accumulating power and wealth for themselves but also in changing the balance of power across the globe. Can they succeed? They already are.

	<b>Who Escapes Poverty, Opioid Addiction, and Bad Neighborhoods?</b> Mike Lee Rob Portman Sally Satel J. D. Vance Robert Doar (Moderator)		Many large and small communities across the country struggle with poverty, drug abuse, deteriorating neighborhoods, and failing schools. Yet some people manage to escape those conditions and move up the American ladder of prosperity. How do they do it when so many others do not? What lessons can we learn for better culture and policy?
10:30 a.m.–12:00 p.m.	General Session	The Cloister Ballroom	
	<b>2017: The Best Year in Human History?</b> Elliott Abrams Tyler Cowen Nick Eberstadt Phil Gramm Glenn Hubbard Sajid Javid Frederick Kagan Gene Sperling J. D. Vance Paul Gigot (Moderator)		Several narratives compete today about the state of the world. To believe the headlines is to believe that the world is on the brink of war and economic collapse and that misery is inexorably on the rise. Meanwhile, the numbers tell a different story: Fewer are hungry, fewer are dying of disease, literacy is on the upswing, more people are rising out of poverty, and there is more opportunity for all. At the same time, we see a menacing North Korea, waves of disease and famine across the Horn of Africa, and millions of refugees, more than at any time since World War II. Is the world improving or getting worse?
12:15–1:30 p.m.	Luncheon	The Beach Club	
	<b>A Conversation with House Speaker Paul Ryan</b> Arthur Brooks (Moderator)		
2:00–3:15 p.m.	Afternoon Sessions	The Cloister	
	<b>Big Tech: Friend or Foe?</b> Erik Brynjolfsson Bill Kristol Eric Schmidt Michael Strain James Pethokoukis (Moderator)		Should we break up Big Tech? Have major tech firms become monopolies that require antitrust action? Have they become a threat to our culture, pushing young people out of the real world and into a virtual one? Are tech companies misusing brain science to hook you on their product? Is privacy dead, and are tech companies a threat to our democracy? Or is Big Tech one of the only bright spots in the US economy, fueling a revolution that will make all people better off?
	<b>A Conversation with Transportation Secretary Elaine Chao</b> Karlyn Bowman (Moderator)		
2:00–4:00 p.m.	Afternoon Session	Ocean Room, The Beach Club	
	<b>Sci-Fi Weapons That Actually Exist Today: An Interactive Session on the Future of Warfare</b> Evan Hunt Aaron Martin Stephen Mueller Mark Mulqueen Mackenzie Eaglen (Moderator) Gary Schmitt (Moderator)		Lasers, artificial intelligence, sound waves, and directed energy: the future? The latest Terminator flick? Nope. These are the weapons of today. Join us to talk about how cutting-edge weaponry works, learn what it can do, and see the future of warfare. This is a show-and-tell session that your second-grade teacher could never have imagined. Participants will gain hands-on experience with some of the newest defense technology, including the opportunity to test out Lockheed Martin's F-35 Joint Strike Fighter jet simulator and learn how to fly one of the most advanced planes in the US military. Experts from Boeing, Lockheed Martin, Northrop Grumman, and Raytheon will be available to answer questions and run the demonstrations.
2:00–4:00 p.m.	Afternoon Recreation		
4:30–5:15 p.m.	Pre-Dinner Conversation	Mizner Ballroom, The Cloister	
	<b>A Conversation with Howard Schultz</b> Arthur Brooks (Moderator)		

5:15–5:45 p.m.	Reception	The Cloister
6:00–7:30 p.m.	Dinner	
7:45–8:45 p.m.	Starlight Chats	The Cloister
	<b>Baseball as Soulcraft</b>	
	George Will	
	Introduction: Robert Castellini	
	<b>Gratitude</b>	
	Jonah Goldberg	
	Introduction: Cliff Asness	

## Saturday, March 10

7:30–8:30 a.m.	Early Bird Breakfasts	Mizner Ballroom, The Cloister
	<b>A Conversation with Kenneth Griffin</b>	
	Ramesh Ponnuru (Moderator)	
	<b>A Conversation with National Security Advisor H. R. McMaster</b>	
	Mackenzie Eaglen (Moderator)	
8:45–10:15 a.m.	Breakout Sessions	The Cloister
	<b>Crisis in the Gulf</b>	
	Elliott Abrams	A new king in Saudi Arabia, a frustrated emir in the United Arab Emirates, an Iran empowered by the lifting of sanctions, conflict on the ground from Syria to Libya to Yemen and beyond, and Russian military agreements proliferating across the region. What could go wrong? A lot. American allies in the Gulf are alarmed and are reshaping both their own region and their attitudes toward their neighbors, Islamists, and the region's ancient conflicts.
	Yousef Al Otaiba	
	Ryan Crocker	
	Ken Pollack	
	Ali Shihabi	
	Danielle Pletka (Moderator)	
	<b>Is the US Military Ready for the Return of History?</b>	
	Mackenzie Eaglen	America's post-Cold War hiatus from history is over, as the Pentagon's new National Defense Strategy makes clear. Great power competition is now Washington's primary strategic concern. But is the US military ready to fight and win potential conflicts against revisionist states? How should Congress resource and oversee the institutions of national security as they retool for a newly complex world order?
	Martha McSally	
	Jimmy Panetta	
	Mac Thornberry	
	Ray Washburne	
	Gary Schmitt (Moderator)	
	<b>President Trump's First Year: Has His Economic Policy Been a Success?</b>	
	Doug Elmendorf	The effort to repeal and replace the Affordable Care Act failed, but tax reform was signed into law. How should we judge the state of health and tax policy? And what does the coming year hold for infrastructure, immigration, and welfare reform?
	Glenn Hubbard	
	Justin Muzinich	
	Richard Scott	
	Gene Sperling	
	Michael Strain	
	Ramesh Ponnuru (Moderator)	
	<b>The Rise of the Machines</b>	
	Erik Brynjolfsson	Will the robots take our jobs? As technology advances, will human workers become obsolete? ATMs, automated checkout machines, and your Outlook calendar all suggest cause for concern. The standard answer is that all technology was once new technology and that businesses have always employed human beings. But will this time be different? And how should policy respond?
	Tyler Cowen	
	Eric Hanushek	
	Ben Sasse	
	James Pethokoukis (Moderator)	



10:30 a.m.–12:00 p.m.	<p>General Session  <b>Is Democracy in Crisis?</b>            Ted Cruz            Martin Feldstein            Niall Ferguson            Michael Gove            Danielle Pletka            Michael Strain            Lawrence Summers            George Will            Chuck Todd (Moderator)</p>	<p>The Cloister Ballroom</p> <p>For the 12th year in a row, democratic freedoms are receding around the world. Polling data reveal alarming declines in support for representative democracy at home and abroad. And both populism and nationalism, often tinged with authoritarian sympathies, are resurgent. Has democracy exhausted itself? Or do ascendant political attitudes merely constitute a bubble, soon to burst?</p>
12:15–1:45 p.m.	<p>Luncheon  <b>A Conversation with Henry Kissinger</b>            Danielle Pletka (Moderator)</p>	<p>The Beach Club</p>
2:00–3:15 p.m.	<p>Breakout Sessions  <b>Is 3 Percent Growth a Pipe Dream?</b>            Robert Barro            Martin Feldstein            Glenn Hubbard            Lawrence Summers            Mark Zandi            Stan Veuger (Moderator)</p> <p><b>The North Korean Threat: Is There a Solution?</b>            Nick Eberstadt            Richard Ellings            Oriana Skylar Mastro            David Maxwell            Dan Blumenthal (Moderator)</p>	<p>The Cloister</p> <p>What is the current state of the US and international economies? How should the Federal Reserve respond? Will the Trump administration's economic policies increase economic growth, productivity, and wages? Will we get to sustained 3 percent growth?</p> <p>Under the watchful eye of the international community, young Kim Jong Un has advanced both North Korea's nuclear weapons program and its missile delivery capabilities. Those who wonder at the gravity of the threat need only see that the People's Republic of China has signed up to the United Nations Security Council's imposed sanctions on Pyongyang. No one wants nuclear war. And harsh punishments seem to have little impact. Should the world give up on a nuke-free North Korea? Or can Kim Jong Un be compelled to surrender his nuclear arsenal?</p>
	<p><b>Securing and Growing Our Digital Future</b>            John Cornyn            Jeb Hensarling            Kevin McCarthy            Fred Upton            James Pethokoukis (Moderator)</p>	<p>How do we secure our digital future? Especially in key sectors such as financial services, this is a critical question. But our efforts to protect information must not stifle growth in digital services and the innovations and improvements that come with it. How do we strike this balance? And how do we ensure that broader federal regulations are crafted in a way that allows the digital sector to flourish? Join our panel of distinguished members of Congress to discuss these important issues.</p>
	<p><b>When the Kids Do Not Grow Up: Is Prolonged Adolescence a Threat to America's Future?</b>            Karlyn Bowman            Thomas Edsall            Jonah Goldberg            Ben Sasse            Naomi Schaefer Riley            Ryan Streeter (Moderator)</p>	<p>Teenagers today are more depressed and lonely than ever before. Suicide is at an all-time high. Growing numbers of young people view democracy and free enterprise skeptically. Millennials seem to care less about family and faith than their parents and grandparents did. How much should we worry about these trends? Are there other positive trends that balance them out and give us hope?</p>
3:30–5:00 p.m.	<p>Afternoon Recreation</p>	
4:00–5:00 p.m.	<p>Afternoon Session  <b>Populism and Conservatism in the 21st Century</b>            J. D. Vance            Introduction: Ryan Streeter</p>	<p>Mizner Ballroom, The Cloister</p>

5:30–6:00 p.m.	Reception	The Cloister
6:00–7:00 p.m.	Dinner Conversation	Mizner Ballroom, The Cloister
	<b>A Conversation with Senate Majority Leader Mitch McConnell</b>	
	Arthur Brooks (Moderator)	
7:15–8:45 p.m.	Dinner	
9:00–10:00 p.m.	Starlight Chat	The Cloister Ballroom
	<b>From Strength to Strength: Finding Happiness and Success at Every Stage of Life</b>	
	Arthur Brooks	
	Introduction: Daniel A. D’Aniello	

## **Sunday, March 11**

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8:30–10:00 a.m.	Early Bird Breakfast	Mizner Ballroom, The Cloister
	<b>A Conversation with UN Ambassador Nikki Haley</b>	
	<b>A Conversation with Environmental Protection Agency Administrator Scott Pruitt</b>	
	Bret Baier (Moderator)	

**SPEAKERS**


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ELLIOTT ABRAMS	Senior Fellow, Council on Foreign Relations
ALEXANDER ACOSTA	US Secretary of Labor
YOUSSEF AL OTAIBA	Ambassador to the United States, United Arab Emirates
BRET BAIER	Chief Political Anchor, Fox News Channel
DAVID BROOKS	Columnist, <i>New York Times</i>
ERIK BRYNJOLFSSON	Professor, Massachusetts Institute of Technology Sloan School of Management
JEB BUSH	Former Governor of Florida
BEN CARSON	US Secretary of Housing and Urban Development
ELAINE L. CHAO	US Secretary of Transportation
DICK CHENEY	Former Vice President of the United States
JOHN CORNYN	US Senate Majority Whip (R-TX)
TYLER COWEN	Professor, Mercatus Center at George Mason University
RYAN CROCKER	Diplomat in Residence, Princeton University
TED CRUZ	US Senate (R-TX)
JOHN K. DELANEY	US House of Representatives (D-MD)
BETSY DEVOS	Secretary, US Department of Education
DOUG DUCEY	Governor of Arizona
THOMAS BYRNE EDSALL	Contributing Op-Ed Writer, <i>New York Times</i>
RICHARD J. ELLINGS	President, National Bureau of Asian Research
DOUG ELMENDORF	Dean and Don K. Price Professor of Public Policy, Harvard Kennedy School
JONI ERNST	US Senate (R-IA)
MARTY FELDSTEIN	George F. Baker Professor of Economics, Harvard University
NIALL FERGUSON	Milbank Family Senior Fellow at the Hoover Institution, Stanford University
JEFF FLAKE	US Senate (R-AZ)
MIKE GALLAGHER PAUL	US House of Representatives (R-WI)
GIGOT	Editorial Page Editor, <i>Wall Street Journal</i>
MICHAEL GOVE	UK Secretary of State for Environment, Food and Rural Affairs
PHIL GRAMM	Lone Star Global Acquisitions Ltd.
NIKKI HALEY	US Permanent Representative to the United Nations
BILL HASLAM	Governor of Tennessee
JEB HENSARLING	US House of Representatives (R-TX)
GLENN HUBBARD EVAN	Dean and Russell L. Carson Professor of Finance and Economics, Columbia University
HUNT	Raytheon Company
SAJID JAVID	UK Secretary of State for Housing, Communities and Local Government
STANLEY KAO	Representative to the United States, Taiwan
HENRY KISSINGER	Kissinger Associates Inc.
BILL KRISTOL	Editor at Large, <i>Weekly Standard</i>
MIKE LEE	US Senate (R-UT)
AARON MARTIN DAVID	Northrop Grumman Corporation
MAXWELL KEVIN	Colonel, US Army (retired); Institute for Corean-American Studies
MCCARTHY MITCH	House Majority Leader (R-CA)
MCCONNELL H. R.	Senate Majority Leader (R-KY)
MCMMASTER MARTHA	National Security Advisor
MCSALLY WALTER	US House of Representatives (R-AZ)
RUSSELL MEAD	James Clarke Chace Professor of Foreign Affairs and Humanities, Bard College; Distinguished Fellow, Hudson Institute

STEPHEN MUELLER	Lockheed Martin Corporation
MARK MULQUEEN	The Boeing Company
JUSTIN G. MUZINICH	Counselor to the Secretary, US Treasury Department
JIMMY PANETTA	US House of Representatives (D-CA)
DAVID PERDUE	US Senate (R-GA)
ROB PORTMAN	US Senate (R-OH)
SCOTT PRUITT	Administrator, Environmental Protection Agency
WILBUR ROSS	US Secretary of Commerce
PAUL RYAN	Speaker, US House of Representatives (R-WI)
BEN SASSE	US Senate (R-NE)
RICHARD L. SCOTT	Governor of Florida
ALI SHIHABI	Founder, Arabia Foundation
GENE SPERLING	Former Director, National Economic Council
LAWRENCE H. SUMMERS	Charles W. Eliot University Professor, Harvard University
MAC THORNBERRY	US House of Representatives (R-TX)
CHUCK TODD	Political Director, NBC News; Moderator, <i>Meet the Press</i>
FRED UPTON	US House of Representatives (R-MI)
J. D. VANCE	Author, <i>Hillbilly Elegy</i> ; Rise of the Rest
GEORGE F. WILL	Columnist, <i>Washington Post</i>
TODD YOUNG	US Senate (R-IN)
MARK ZANDI	Chief Economist, Moody's Analytics

#### ATTENDEES

---

TAMMI & JAY ADAIR	Copart Inc.
ALBERTO ADES	Light Sky Macro LP
CAROLINE LOEWY & GREGG ALTON	Gilead Sciences Inc.
NANCY & PHILIP ANSCHUTZ	The Anschutz Corporation
LAUREL & CLIFF ASNESS	AQR Capital Management
STEVE BALLMER	The Ballmer Group
BETSY & THILO BEST	Betsy Best Interiors/Longview Senior Housing Advisors
GORDON BINDER	Coastview Capital LLC
DICK BOYCE	TPG Capital
MELISSA & GEOFFREY BRADSHAW-MACK	Far Hills Group LLC
ANGELA & DOUG BRALY	The Braly Group LLC
KEN BROAD	Jackson Square Partners LLC
LIZA-MAE & MARK CARLIN	Lockton Partners LLC
CASON CARTER	Citadel
SUSAN F. & ROBERT H. CASTELLINI	Cincinnati Reds
NANCY & GARY CHARTRAND	Acosta
MARY & ARMEANE M. CHOKSI	Omnicom/Option 3 Ventures LLC
ED CONARD	AEI Visiting Scholar/Author/Bain Capital (retired)
SIGNE OSTBY & SCOTT COOK	Valhalla Charitable Foundation/Intuit Inc.
MARILYN & PETE COORS	University of Denver Health Sciences/Molson Coors Brewing Company
KELLY & JOE CRAFT	US State Department/Alliance Resource Partners LP
KATHY & HARLAN CROW	Crow Holdings
BOYKIN CURRY	Eagle Capital Management LLC
RAVENEL B. CURRY III	Eagle Capital Management LLC



MARK DALTON  
DANIEL A. D'ANIELLO  
PILAR & PAUL DAVIES III  
KIM DENNIS  
DICK DEVOS  
MARINA & RIC DILLON  
JIM DONOVAN  
JESSICA B. & MICHAEL J. DOWNER  
BRITTANY & KURT DUDAS  
LISA MARIE BONGIOVANNI &  
ROBERT A. ECKERT  
JULIA HARRIS EGHBAI &  
BEHDAD EGHBAI  
STEVIE & KARL ELLER  
MARTIN ELTRICH  
THOMAS FANNING  
HEATH & JOHN V. FARACI  
SEAN FIELER  
MARY & PAUL J. FINNEGAN  
KELLEY & C. T. FITZPATRICK  
ELIZABETH & TROY FOWLER  
STELLA & JOEL FREEDMAN  
ELISE & TULLY FRIEDMAN  
CINDY & CHRIS GALVIN  
WEEZIE & JOHN S. GATES JR.  
MICHAEL GEARON JR.  
JODY GESSOW  
HARVEY GOLUB  
LORIE & HENRY GORDON  
CAROLYN & OLIVER GRACE  
ROBERT A. GRANIERI  
JOYCE & JUDSON GREEN  
ROBERT F. GREENHILL  
KENNETH GRIFFIN  
ALLISON & DONALD GULBRANDSEN  
HEATHER STURT HAAGA &  
PAUL G. HAAGA JR.  
ANN & JON HAMMES  
SALLY & FRANK J. HANNA  
YVONNE S. & KENNETH H. HANNAN  
JULIE & KEN HERSH  
SUSAN & ROGER HERTOGE  
HELEN SKADE HINTZ & EDWARD HINTZ  
LEE HOBSON  
JANET & ROBERT HOFFMAN  
CECILIE & PAUL HORVATH  
MARY & DOUGLAS HSU  
KATHY & AL HUBBARD

Tudor Investment Corporation  
The Carlyle Group  
Bellevue Foundation/The Cambria Group  
Searle Freedom Trust  
The Windquest Group  
Diamond Hill Investment Group Inc.  
The Goldman Sachs Group Inc.  
Physician/Capital Research and Management Company  
Physician/Ehrenkranz Partners  
  
FFL Partners LLC  
  
Clearlake Capital Group LP  
The Eller Company  
AEA Investors LP  
Southern Company  
International Paper Company  
Equinox Partners LP  
Madison Dearborn Partners LLC  
Vulcan Value Partners  
Triad Foundation Inc.  
Paladin Healthcare Capital LLC  
FFL Partners LLC  
Bardes Interiors/Harrison Street Capital LLC  
Portaeco LLC  
Helios Holdings; Atlanta Spirit LLC  
DivcoWest  
American Express Co. (retired)/Miller Buckfire & Company  
Strata Resources Inc.  
Associated Asset Management Inc.  
Jane Street Capital LLC  
Covered Bridges  
Greenhill & Co. Inc.  
Citadel Investment Group LLC  
Gulbrandsen Companies  
  
African Wildlife Foundation/National Public Radio  
Hammes Partners/Hammes Company  
Hanna Capital LLC  
Colonial Navigation Co. Inc.  
George W. Bush Presidential Center  
Hertog Foundation  
Hintz Capital Management  
Highside Capital Management  
Double V Trust Funds  
Wall Street Journal/Orchard Global Asset Management LLP  
Far Eastern Group  
E&A Companies

BYNUM HUNTER	Fisher Park Capital
KAMILLA & JOHN HURLEY	Cavalry Asset Management
KAREN & PAUL J. ISAAC	Arbiter Partners
LOREEN & DANA JACKSON	Morgan Stanley/Graystone Consulting
DEEPA & MUNIR JAVERI	Frank Financial Aid/3G Capital
NANCY DUNLAP JOHNS & JOHN D. JOHNS	Protective Life Corporation
DIANE SEMBLER-KAMINS & SHELLY KAMINS	S-K Investments
STEVEN A. KANDARIAN	MetLife Inc.
MICHELE KANG	Cognosante
SANDY & JIM KILTS	Centerview Capital
SUE & MARTIN KOFFEL	URS Corporation
NYSSA & WILLIAM KOURAKOS	Windswept Hill
SUZIE & BRUCE KOVNER	CAM Capital LP
HILLARY & RODGER KROUSE	Sun Capital Partners Inc.
KARIN & JOHN KUKRAL	Northwood Investors LLC
CORY & BILL LAVERACK	Laverack Capital Partners LLC
SHARON & PHILIP LEBHERZ	Pointcare LLC
TAYLER & JOE LONSDALE	8VC
KATHLEEN A. & JOHN A. LUKE JR.	WestRock Company
MARY STREEP & BARRY MACLEAN	MacLean-Fogg Company
BROOKE & DUNCAN MACLEAN	MacLean-Fogg Company
RICK MAGNUSON	GI Partners
LISA FERRARO MARTINO &	
MICHAEL MARTINO	Mason Capital Management LLC
SANDRA OURUSOFF MASSEY &	
M. HOLT MASSEY	M. H. Massey & Co. LLC
SUSAN & CRAIG MCCAWE	COM Investments LLC/Eagle River Holdings
MARY & ROBERT C. MCCORMACK	Trident Capital LLC
BONNIE MCELVEEN-HUNTER	Pace Communications Inc.
BILLIE & ROSS MCKNIGHT	Philanthropist/Rancher/Olney Bancshares
TOM MCWILLIAMS	Court Square Capital Partners
HEIDI B. & GREGORY S. MILLER	Larry H. Miller Group of Companies
MIMI & ROBERT S. MURLEY	Credit Suisse
MINA NGUYEN	AQR Capital Management
LYNN & DAVID NICHOLSON	The Stiles-Nicholson Foundation
PETER J. NOLAN	Leonard Green & Partners LP
SUSAN & BILL OBERNDORF	Oberndorf Enterprises LLC
HILDA OCHOA-BRILLEMBOURG &	
ARTURO E. BRILLEMBOURG	Strategic Investment Group/Farmington Asset Management
KEVIN J. O'CONNOR	Point72 Asset Management LP
HEIDI & RICHARD ONG	Eagle Capital Management
SEAN PARKER	The Parker Foundation
SARAH & ROSS PEROT JR.	Hillwood
NICHOLAS T. PINCHUK	Snap-on Inc.
ANNE & ROB RAYMOND	Crow Holdings/Raymond Design LP
LAURA & GEOFF REHNERT	Audax Group
LAURA & ROBERT L. REYNOLDS	Putnam Investments

SYLVIE LÉGÈRE RICKETTS &  
TODD RICKETTS  
ALLISON & RICHARD ROEDER  
SONYA A. & JOHN D. ROOD  
LISA & MATTHEW K. ROSE  
LEE ANN & PETER RUMMELL  
NATHAN SAINT-AMAND  
NADIA SCHADLOW  
ERIC SCHMIDT  
HOWARD SCHULTZ  
ELLYN & ALAN SEELENFREUND  
MARTHA & JAMES M. SENEFF  
SABINE & GREGG SHERRILL  
JEFFREY L. SILVERMAN  
DANNA & ALEX SLUSKY  
SUSAN & DAVID SMITH  
THOMAS W. SMITH  
EVA & MARC STERN  
BARRY STERNLICHT  
MICHAEL SULLIVAN  
ELIZABETH & RYAN P. TAYLOR  
BARBARA B. & WILSON H. TAYLOR  
DORI & BILL WALTON  
AMY & LES WARE  
HEATHER & RAY W. WASHBURNE  
GREGORY W. WENDT  
KIM & MICHAEL WHALEN  
LINDA L. & JEFFREY L. WYLER  
SUZANNE & GLENN A. YOUNGKIN  
SCOTT ZAJAC

The Policy Circle/Chicago Cubs  
Vance Street Capital  
The Vestcor Companies Inc.  
BNSF Railway Company  
RummellMunz Partners  
American Academy of Allergy, Asthma & Immunology  
National Security Council, Executive Office of the President  
Alphabet Inc.  
Starbucks Corporation  
McKesson Corporation (retired)  
JMS Holdings LLC/CNL Financial Group Inc.  
Tenneco Inc.  
Agman  
Vector Capital  
Private Investor  
Prescott Investors Inc.  
The TCW Group LLC  
Starwood Capital Group  
Point72 Asset Management LP  
Richmond Hill Investments  
Cigna  
Rockpoint Group LLC  
Marconi Group  
Overseas Private Investment Corp  
Capital Research Global Investors  
Heart of America Group  
Jeff Wyler Automotive Family Inc.  
The Carlyle Group  
Rockwood Group

**AEI SCHOLARS AND EXECUTIVES**


---

JOHN BAILEY	Visiting Fellow
JASON BERTSCH	Senior Vice President
DAN BLUMENTHAL	Director, Asian Studies; Resident Fellow
KARLYN BOWMAN	Senior Fellow
ARTHUR BROOKS	President; Beth and Ravenel Curry Scholar in Free Enterprise
LYNNE CHENEY	Senior Fellow
JOHN CUSEY	Vice President, Communications and Government Relations
ROBERT DOAR	Morgridge Fellow in Poverty Studies
MACKENZIE EAGLEN	Resident Fellow, Marilyn Ware Center for Security Studies
NICK EBERSTADT	Henry Wendt Chair in Political Economy
SUZANNE GERSHOWITZ	Managing Director, Development and Academic Programs
DAVID GERSON	Executive Vice President
JONAH GOLDBERG	Asness Chair in Applied Liberty
ERIC HANUSHEK	John H. Makin Visiting Scholar
WINDLE JARVIS	Director, Corporate Relations and Regional Development
FREDERICK KAGAN	Director, Critical Threats Project; Robert H. Malott Chair; Resident Scholar
KIRSTEN MADISON	Deputy Director, Foreign and Defense Policy Studies; Resident Fellow
ORIANA SKYLAR MASTRO	Jeane Kirkpatrick Visiting Scholar
CHARLES MURRAY	Emeritus Scholar
JAMES PETHOKOUKIS	Editor, AEIdeas; DeWitt Wallace Fellow
DANIELLE PLETKA	Senior Vice President, Foreign and Defense Policy Studies
KENNETH POLLACK	Resident Scholar
RAMESH PONNURU	Visiting Fellow
SALLY SATEL	Resident Scholar
NAOMI SCHAEFER RILEY	Visiting Fellow
GARY SCHMITT	Resident Scholar; Codirector, Marilyn Ware Center for Security Studies; Director, Program on American Citizenship
TOBY STOCK	Vice President, Development and Academic Programs
MICHAEL STRAIN	Director, Economic Policy Studies; John G. Searle Scholar
RYAN STREETER	Director, Domestic Policy Studies
MARC THIESSEN	Resident Fellow
STAN VEUGER	Resident Scholar
PAUL WOLFOWITZ	Visiting Scholar

**SPOUSES AND GUESTS**

---

JAMES BOWMAN

SANDY CORNYN

NATASHA COWEN

HEIDI CRUZ

REBECCA CUSEY

KRISTIAN DENNY TODD

KAREN DYNAN

MARY D. EDSALL

KATE FELDSTEIN

CHERYL FLAKE

JESSICA GAVORA

JENNIFER GERSON

WENDY GRAMM

MICHAEL HALEY

CRISSY HASLAM

KIM KAGAN

MARTA KORDUBA

SUSAN KRISTOL

SHARON LEE

APRIL MCCLAIN-DELANEY

LORI MEIBERS

ELISA NEW

BONNIE PERDUE

CONSTANCE POND

APRIL PONNURU

MACKE RAYMOND

HILARY GEARY ROSS

MELISSA SASSE

ANNE SNYDER BROOKS

PAM THIESSEN

SALLY THORNBERRY

AMEY UPTON

MARK WOOTERS

## AGENDA AT A GLANCE

### THURSDAY, MARCH 8

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All day	Registration
5:00–6:00 p.m.	Reception
6:00–7:30 p.m.	Dinner
7:45–8:45 p.m.	Evening Conversation
9:00–10:00 p.m.	Starlight Chats

### FRIDAY, MARCH 9

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7:30–8:30 a.m.	Early Bird Breakfasts
8:45–10:15 a.m.	Breakout Sessions
10:30 a.m.–12:00 p.m.	General Session
12:15–1:30 p.m.	Luncheon
2:00–4:00 p.m.	Afternoon Session
5:00–5:30 p.m.	Reception
5:30–6:30 p.m.	Dinner Conversation
6:45–8:15 p.m.	Dinner
8:30–9:30 p.m.	Starlight Chats

### SATURDAY, MARCH 10

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7:30–8:30 a.m.	Early Bird Breakfasts
8:45–10:15 a.m.	Breakout Sessions
10:30 a.m.–12:00 p.m.	General Session
12:15–1:45 p.m.	Luncheon
2:00–3:15 p.m.	Breakout Sessions
3:30–5:00 p.m.	Recreation
5:30–6:00 p.m.	Reception
6:00–7:00 p.m.	Dinner Conversation
7:15–8:45 p.m.	Dinner
9:00–10:00 p.m.	Starlight Chat and After-Dinner Cocktails

### SUNDAY, MARCH 11

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8:30–10:00 a.m.	Early Bird Breakfasts
10:00 a.m.	Adjournment

## 2018 Speakers

ELLIOTT ABRAMS, Senior Fellow, Council on Foreign Relations  
R. ALEXANDER ACOSTA, US Secretary of Labor  
YUSEF AL OTAIBA, Ambassador to the United States, United Arab Emirates  
BRET BAIER, Chief Political Anchor, Fox News Channel  
DAVID BROOKS, Columnist, *New York Times*  
ERIK BRYNJOLFSSON, Professor, Massachusetts Institute of Technology Sloan School of Management  
BEN CARSON, US Secretary of Housing and Urban Development  
ELAINE L. CHAO, US Secretary of Transportation  
DICK CHENEY, Former Vice President of the United States  
JOHN CORNYN, US Senate Majority Whip (R-TX)  
TYLER COWEN, Professor, Mercatus Center at George Mason University  
RYAN CROCKER, Diplomat in Residence, The Woodrow Wilson School, Princeton University  
TED CRUZ, US Senate (R-TX)  
JOHN DELANEY, US House of Representatives (D-MD)  
THOMAS EDSALL, Joseph Pulitzer II and Edith Pulitzer Moore Professor of National Affairs, Columbia University  
RICHARD J. ELLINGS, President, National Bureau of Asian Research  
DOUG ELMENDORF, Dean and Don K. Price Professor of Public Policy, Harvard Kennedy School  
JONI ERNST, US Senate (R-IA)  
MARTY FELDSTEIN, George F. Baker Professor of Economics, Harvard University  
NIALL FERGUSON, Milbank Family Senior Fellow at the Hoover Institution, Stanford University  
MIKE GALLAGHER, US House of Representatives (R-WI)  
CORY GARDNER, US Senate (R-CO)  
PAUL GIGOT, Editorial Page Editor, *Wall Street Journal*  
MICHAEL GOVE, UK Secretary of State for Environment, Food and Rural Affairs  
LINDSEY GRAHAM, US Senate (R-SC)  
PHIL GRAMM, Lone Star Global Acquisitions Ltd.  
NIKKI HALEY, US Permanent Representative to the United Nations  
JEB HENSARLING, US House of Representatives (R-TX)  
GLENN HUBBARD, Dean and Russell L. Carson Professor of Finance and Economics, Columbia University  
SAJID JAVID, UK Secretary of State for Housing, Communities and Local Government  
HENRY KISSINGER, Kissinger Associates Inc.  
BILL KRISTOL, Editor at Large, *Weekly Standard*  
DAVID TAWEL LEE, Foreign Minister of Taiwan  
MIKE LEE, US Senate (R-UT)



## 2018 Speakers (continued)

LAWRENCE LINDSEY, Former Director, National Economic Council

DAVID MAXWELL, Colonel, US Army (retired); Institute for Corean-American Studies

MITCH MCCONNELL, Senate Majority Leader (R-KY)

H. R. MCMASTER, National Security Adviser

CATHY MCMORRIS RODGERS, US House of Representatives (R-WA)

WALTER RUSSELL MEAD, James Clarke Chace Professor of Foreign Affairs and Humanities, Bard College;  
Distinguished Fellow, Hudson Institute

DEVIN NUNES, US House of Representatives (R-CA)

JIMMY PANETTA, US House of Representatives (D-GA)

DAVID PERDUE, US Senate (R-GA)

E. SCOTT PRUITT, Administrator, Environmental Protection Agency

WILBUR ROSS, US Secretary of Commerce

PAUL RYAN, Speaker, US House of Representatives (R-WI)

BEN SASSE, US Senate (R-NE)

ALI SHIHABI, Founder, Arabia Foundation

GENE SPERLING, Former Director, National Economic Council

LAWRENCE H. SUMMERS, Charles W. Eliot University Professor, Harvard University

MAC THORNBERRY, US House of Representatives (R-TX)

FRED UPTON, US House of Representatives (R-MI)

J. D. VANCE, Principal, Mithril Capital Management LLC; Author, *Hillbilly Elegy*

SEEMA VERMA, Administrator, Centers for Medicare and Medicaid Services

GEORGE F. WILL, Columnist, *Washington Post*

TODD YOUNG, US Senate (R-IN)

MARK ZANDI, Chief Economist, Moody's Analytics

## 2018 Participants

ALLI & BILL ACHTMAYER Parthenon-EY	STEVEN A. COHEN Point72 Asset Management LP	LISA MARIE BONGIOVANNI & ROBERT A. ECKERT Friedman Fleischer & Lowe
TAMMI & JAY ADAIR Copart Inc.	ED CONARD AEI/Author/Bain Capital (retired)	MARTIN ELTRICH AEA Investors LP
CAROLINE LOEWY & GREGG ALTON Gilead Sciences Inc.	SIGNE OSTBY & SCOTT COOK Valhalla Charitable Foundation/Intuit Inc.	THOMAS FANNING Southern Company
NANCY & PHILIP ANSCHUTZ The Anschutz Corporation	TIM COOK Apple Inc.	HEATH & JOHN V. FARACI International Paper Company
LAUREL & CLIFF ASNESS AQR Capital Management	MARILYN & PETE COORS University of Denver Health Sciences/Molson Coors Brewing Company	KWANZA JONES & JOSÉ E. FELICIANO IEG Media/Clearlake Capital Group
NANCY & ERWIN K. AULIS Northwood Investors LLC (retired)	KELLY & JOE CRAFT Alliance Resource Partners LP	SEAN FIELER Equinox Partners LP
CONNIE & STEVE BALLMER The Ballmer Group	KATHY & HARLAN CROW Crow Holdings	MARY & PAUL J. FINNEGAN Madison Dearborn Partners LLC
BETSY & THILO BEST Betsy Best Interiors/Bayshore Retirement Partners	BOYKIN CURRY Eagle Capital Management LLC	KELLEY & C. T. FITZPATRICK Vulcan Value Partners
GORDON BINDER Coastview Capital LLC	RAVENEL B. CURRY III Eagle Capital Management LLC	ELIZABETH & TROY FOWLER Triad Foundation Inc.
RICHARD BOYCE TPG Capital	MARK DALTON Tudor Investment Corporation	STELLA & JOEL FREEDMAN Paladin Healthcare Capital LLC
MELISSA & GEOFFREY BRADSHAW-MACK Far Hills Group LLC	DANIEL A. D'ANIELLO The Carlyle Group	ELISE & TULLY FRIEDMAN FFL Partners LLC
ANGELA & DOUG BRALY The Braly Group LLC	MARY & JOE DAUGHTERY Elos Inc.	CINDY & CHRISTOPHER GALVIN Bardes Interiors/Harrison Street Capital LLC
KEN BROAD Jackson Square Partners LLC	PILAR & LEW DAVIES Bellevue Foundation/The Cambria Group	WEEZIE & JOHN S. GATES JR. Portaeco LLC
DIANA & ERIC CANTOR Alternative Investment Management LLC/Moelis & Company	BETSY & DICK DEVOS The Windquest Group	JODY GESSOW DivcoWest
LIZA-MAE & MARK CARLIN Lockton Partners LLC	MARINA & RIC DILLON Diamond Hill Investment Group Inc.	DAN GLASER Marsh & McLennan Companies
CASON CARTER Citadel	JIM DONOVAN The Goldman Sachs Group Inc.	HARVEY GOLUB American Express Co. (retired)/Miller Buckfire & Company
SUSAN F. & ROBERT H. CASTELLINI Cincinnati Reds	JESSICA B. JOHNSON & MICHAEL J. DOWNER Physician/Capital Research and Management Company	LORIE & HENRY GORDON Strata Resources Inc.
DAN T. CATHY Chick-fil-A Inc.	BRITTANY & KURT DUDAS Physician/Ehrenkranz Partners	CAROLYN & OLIVER GRACE Associated Asset Management Inc.
NANCY & GARY CHARTRAND Acosta		ROBERT A. GRANIERI Jane Street Capital LLC
MARY C. & ARMEANE M. CHOKSI Omnicom/Option 3 Ventures LLC		

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Covered Bridges

ROBERT F. GREENHILL

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Gulbrandsen Companies

HEATHER STURT & PAUL G. HAAGA JR.

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Hammes Company

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Colonial Navigation Co. Inc.

JULIE K. & KEN HERSH

George W. Bush Presidential Center

SUSAN & ROGER HERTOOG

Hertog Foundation

HELEN & EDWARD HINTZ

Hintz Capital Management

LEE HOBSON

Highside Capital Management

JANET & ROBERT HOFFMAN

Double V Trust Funds

PAUL HORVATH

Orchard Global Asset Management LLP

MARY & DOUGLAS HSU

Far Eastern Group

KATHY & AL HUBBARD

E&A Companies

KAMILA & JOHN HURLEY

Cavalry Asset Management

KAREN & PAUL J. ISAAC

Arbiter Partners

DEEPA & MUNIR JAVERI

Frank Financial Aid

NANCY DUNLAP & JOHN D. JOHNS

Protective Life Corporation

SUSAN KASSER & DANIEL KAH

Neuberger Berman Private Credit/Greyhill Advisors

DIANE SEMBLER KAMINS & SHELLY KAMINS

Blum, Frank & Kamins Co. Inc.

STEVEN A. KANDARIAN

MetLife Inc.

MICHELE KANG

Cognosante

SANDY & JAMES KILTS

Centerview Capital

SUE & MARTIN KOFFEL

CMF Capital LLC/URS Corporation

NYSSA & WILLIAM KOURAKOS

Perella Weinberg Partners

SUZIE & BRUCE KOVNER

CAM Capital LP

HILLARY & RODGER KROUSE

Sun Capital Partners Inc.

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Northwood Investors LLC

CORY & BILL LAVERACK

Laverack Capital Partners LLC

SHARON & PHILIP LEBHERZ

Pointcare LLC/Lebherz Insurance Services Inc.

SYLVIE LÉGÈRE & TODD RICKETTS

The Policy Circle/Chicago Cubs

MARC LIPSCHULTZ

Owl Rock Capital Partners

TAYLER & JOE LONSDALE

Palantir Technologies/BVC

KATHLEEN & JOHN A. LUKE JR.

WestRock Company

BARRY MACLEAN

MacLean-Fogg Company

BROOKE & DUNCAN MACLEAN

MacLean-Fogg Company

RICHARD MAGNUSON

GI Partners

LISA FERRARO & MICHAEL MARTINO

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SANDRA OURUSOFF MASSEY &

M. HOLT MASSEY

Metropolitan Opera/M. H. Massey & Co. LLC

SUSAN & CRAIG MCCAW

COM Investments LLC/Eagle River Holdings

MARY & ROBERT C. MCCORMACK

Trident Capital LLC

BONNIE MCELVEEN-HUNTER

Pace Communications Inc.

BILLIE & ROSS MCKNIGHT

Philanthropist/Rancher/Olney Bancshares

TOM MCWILLIAMS

Court Square Capital Partners

KEN MEHLMAN

Kohlberg Kravis Roberts

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Larry H. Miller Group of Companies

MIMI & ROBERT S. MURLEY

Credit Suisse

MINA NGUYEN

AQR Capital Management

LYNN & DAVID NICHOLSON

The Stiles-Nicholson Foundation

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Oberndorf Enterprises LLC

HILDA OCHOA-BRILLEMBOURG &

ARTURO E. BRILLEMBOURG

Strategic Investment Group/Farmington Asset Management

HEIDI LEM & RICHARD ONG

Eagle Capital Management

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The Parker Foundation

SARAH & ROSS PEROT JR.

Hillwood

LEE & NICHOLAS T. PINCHUK

Snap-on Inc.

STEVEN PRICE

Townsquare Media Inc.

**2018 Participants (continued)**

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Northwood Investors

ANDY PUZDER  
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ANNE & ROB RAYMOND  
Crow Holdings/Raymond Design LP

LAURA & GEOFF S. REHNERT  
Audax Group

LAURA & ROBERT L. REYNOLDS  
Putnam Investments

J. JOE RICKETTS  
Hugo Enterprises LLC

ALLISON & RICHARD ROEDER  
Vance Street Capital

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Dell Inc. (retired)

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BNSF Railway Company

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RummellMunz Partners

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Immunology

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HOWARD SCHULTZ  
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McKesson Corporation (retired)

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Tenneco Inc.

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Agman Partners

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Vector Capital

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Private Investor

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Starwood Capital Group

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Point72 Asset Management LP

LISA & STEVEN TANANBAUM  
GoldenTree Asset Management LP

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Cigna

ELIZABETH & RYAN P. TAYLOR  
Richmond Hill Investments

CARL THOMA  
Thoma Bravo LLC

GWENDOLYN VAN PAASSCHEN  
John Brookes Design

CATHERINE PHILLIPS & GRANT VERSTANDIG  
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TRC Companies Inc.

ECKART VON KLAEDEN  
Daimler AG

THEODORA D. & WILLIAM H. WALTON  
Rockpoint Group LLC

AMY ABBODD & LES WARE  
Marconi Group

HEATHER & RAY W. WASHBURN  
Overseas Private Investment Corp

GREGORY W. WENDT  
Capital Research Global Investors

LINDA L. & JEFFREY L. WYLER  
Jeff Wyler Automotive Family Inc.

SCOTT ZAJAC  
Rockwood Group



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